

## Training & Development Conversation with Training Project Stakeholder(s) Guide

Training Project Name: \_\_\_\_\_

Requested By: \_\_\_\_\_

Question	Why T&D Asks the Question	Notes
What issue are you trying to address?	<ul style="list-style-type: none"> <li>• <i>Helps determine if request is in line with strategic business goals and objectives</i></li> <li>• <i>Helps to determine if training is the solution</i></li> </ul>	
What is the goal/expected outcome of the project? <ul style="list-style-type: none"> <li>• What should participants know or be able to do after training?</li> <li>• What behavior should change?</li> <li>• Does the project address compliance or regulatory requirements?</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Helps determine if request is in line with strategic business goals and objectives</i></li> <li>• <i>Narrows the focus of the discussion around the issue</i></li> <li>• <i>Provides blueprint for development of the training solution</i></li> <li>• <i>Helps identify any legally required information to be included in the training</i></li> </ul>	

Question	Why T&D Asks the Question	Notes
<p>Who are the target learners?</p> <ul style="list-style-type: none"> <li>• Population size</li> <li>• Locations</li> <li>• Demographics and behavioral characteristics relevant to training</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Helps identify who you are designing &amp; developing for</i></li> <li>• <i>Can determine what delivery method is appropriate</i></li> </ul>	
<p>What resources are available for the project?</p> <ul style="list-style-type: none"> <li>• Subject Matter Expert (SME) availability</li> <li>• Existing materials (up-to-date, formats, location)</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Determines if this is from scratch development (more time &amp; cost)</i></li> <li>• <i>Helps determine required resources &amp; research</i></li> </ul>	
<p>How would you like for training to be delivered?</p> <ul style="list-style-type: none"> <li>• Instructor-led (who will deliver training?)</li> <li>• Virtual, live delivery (who will deliver training?)</li> <li>• eLearning</li> <li>• Blended approach</li> <li>• Documentation/job aids</li> <li>• Time requirement for training length</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Defines the stakeholder's vision for training</i></li> <li>• <i>Helps to manage expectations if the vision is incompatible with reality (trainer availability, technology availability, etc.)</i></li> </ul>	

Question	Why T&D Asks the Question	Notes
<p>How will you know if learning has taken place?</p> <ul style="list-style-type: none"> <li>• Formal assessment</li> <li>• Informal assessment</li> <li>• Observation</li> <li>• Metric tracking</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Determines the type of assessment tools to be development</i></li> <li>• <i>Determines if assessment takes place during or after training event</i></li> <li>• <i>Determines responsibility for assessment</i></li> </ul>	
<p>How do you define success for the project?</p>	<ul style="list-style-type: none"> <li>• <i>Defines return on expectation (ROE) or return on investment (ROI)</i></li> <li>• <i>Helps define follow-up activities to cement learning</i></li> <li>• <i>Determines the type and level of evaluation necessary for the training</i></li> </ul>	
<p>What kind of tracking/reporting is required or desired for this training?</p> <ul style="list-style-type: none"> <li>• Completion</li> <li>• Assessment scores</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Could impact delivery methods</i></li> <li>• <i>Helps you manage expectations of what can be tracked in our LMS</i></li> </ul>	

Project Details	<b><i>Why T&amp;D Gathers the Information</i></b>	Notes
Project Ownership <ul style="list-style-type: none"> <li>• T&amp;D Team Member</li> <li>• Stakeholder</li> <li>• SME</li> <li>• Other</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Defines who has responsibility and/or accountability for the project</i></li> </ul>	
Training Development Schedule <ul style="list-style-type: none"> <li>• Development timeframe</li> <li>• Review deadline(s)</li> <li>• Training go-live date</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Helps plan T&amp;D development time</i></li> <li>• <i>Helps prioritize T&amp;D projects by identifying urgency of need</i></li> <li>• <i>Helps define level of commitment required of stakeholder/SME</i></li> <li>• <i>Helps set and manage expectations for project completion</i></li> </ul>	
Sign Off Responsibility	<ul style="list-style-type: none"> <li>• <i>Determines who has final sign off on the project</i></li> <li>• <i>Helps in consideration of when this person should be looped into reviews and decisions regarding the project</i></li> </ul>	